

## **Privacy Policy Review**

November 20, 2017 Bahar Gidwani

## **ACBL's Privacy Policy Is Codified**

- Privacy Policy and Terms of Use are located in Appendix 2-B of the Codification.
  - Since the Board has not historically reviewed the Privacy Policy, nonsubstantive changes to it periodically have been made by management.
  - The policy was last updated in April 2015.

# **Policy Generally Fine**

- Changes have occurred in privacy practices since the current policy was updated. It seemed a good idea review the current policy.
- Outside counsel confirms the policy is "within the boundaries of good practice"
  - Some issues of wording or clarity were recommended, e.g. we use cookies.
  - Some language should be clarified.

### **Terms of Use Need Work**

- Terms of Use are agreed to by all members.
  They are also within the boundaries of good practice.
- However, the Terms are not concise or clear and they contain redundancies.
- One result of this poor presentation of the Terms is that they are not being properly followed by those who use member data.
  - Need to clarify/simplify the Terms.
  - Need to educate users about privacy issues.

## **Need to Uniformly Enforce Terms**

- Terms of Use are not being uniformly followed by clubs, Districts, Units, teachers, and other ACBL affiliates.
  - Need to upgrade technology so that it better protects PII.
  - Need to clarify/simplify the Terms of Use so that they are easier to understand.
  - Must stop some practices and educate users about privacy issues.
- Result should be happier members and less risk of a privacy-related future problem.

# Summary of "the rules"

- We are required to follow general rules:
  - Personally identified information (PII) of our members is owned by them, must be protected, and must not be used in unauthorized ways.
  - PII should only be used for performing "bridgerelated operations."
  - ACBL can share PII with clubs, Units, Districts, the Board, and NBOs but sharing should be limited as above.
  - ACBL can share PII with ACBL employees so they can perform their job functions.

## **Examples of Issues**

- More PII is being shared than is required for a particular purpose.
- Members can't control whether or not some of their PII is shared.
- Some affiliates are demanding PII they do not have the right to use/need.
- Some PII has been shared with software vendors and TAs without asking them to keep it confidential.

#### **Tech Limits Are Part of the Problem**

- ♠ Standard member data "exports" include not-required information such as street address, city and state.
- ♠ Hard to change these "hard coded" reports. ACBL score has special powers to extract data we cannot change.
- New CRM will allow revamp of controls and new user options. We must educate data users on new limits.

### Must Clarify What PII Can Be Shared

- Need clear rules on how data is shared.
  - Cross Unit/District sharing must be reduced to only what is necessary.
  - Legitimate needs outside of current policy must be approved by management.
  - Teacher & club access must be through a program that carefully limits use.
  - Members may need to reapprove (opt in) certain uses once new technology is in place.
- CRM and new email technology system will help implement these changes.

## **Examples**

- Can we publish both a player's current result and total masterpoint® balance?
- Can we publish a player's city and state?
- Should we allow teachers or clubs to "solicit" members.
- Should a Unit be allowed to access data on members in another Unit?

The answer to these questions will be "yes" only if we tell members what we are doing and have a business reason for doing it.

### There Is A Tech Element

- Need to start migrating off ACBL score and to more modern and PII-aware programs.
- Must supply marketing software (email and mail support) to clubs and teachers that are PII-compliant.
- Need to keep our web site "certified" as conforming to privacy rules. If we lose this status, we can't take credit card sales!
- Must build interfaces for our systems that filter the member data we give partners.

## **Must Stop Passing Around PII**

- ♠ All parts of ACBL must be responsible for following the Privacy Policy and Terms of Use.
- ♠ HQ needs to implement audit policies to ensure that PII is not being misused.
- ♠ If a misuse of PII is detected, HQ must take action to correct it. Districts, Units, clubs, and teachers must comply with HQ requests.

### **Next Steps**

- HQ will circulate revisions of Policy and Terms of Use (drafts are attached).
- After integrating comments, HQ will start implementing the new policy (probably early in 2018).
- HQ will provide training and new systems to guide proper use of PII.
- HQ will vigorously enforce the Terms of Use, improve vendor licenses and require NDAs from non-employees.

# **There Will Be Complaints**

- Some things that were done before, won't be possible now.
- To compensate for the restrictions, HQ must offer more support for marketing emails and other outreach efforts.
- We may introduce formal training on PII use. One way to encourage users to train may be to refuse to share PII with those who don't.